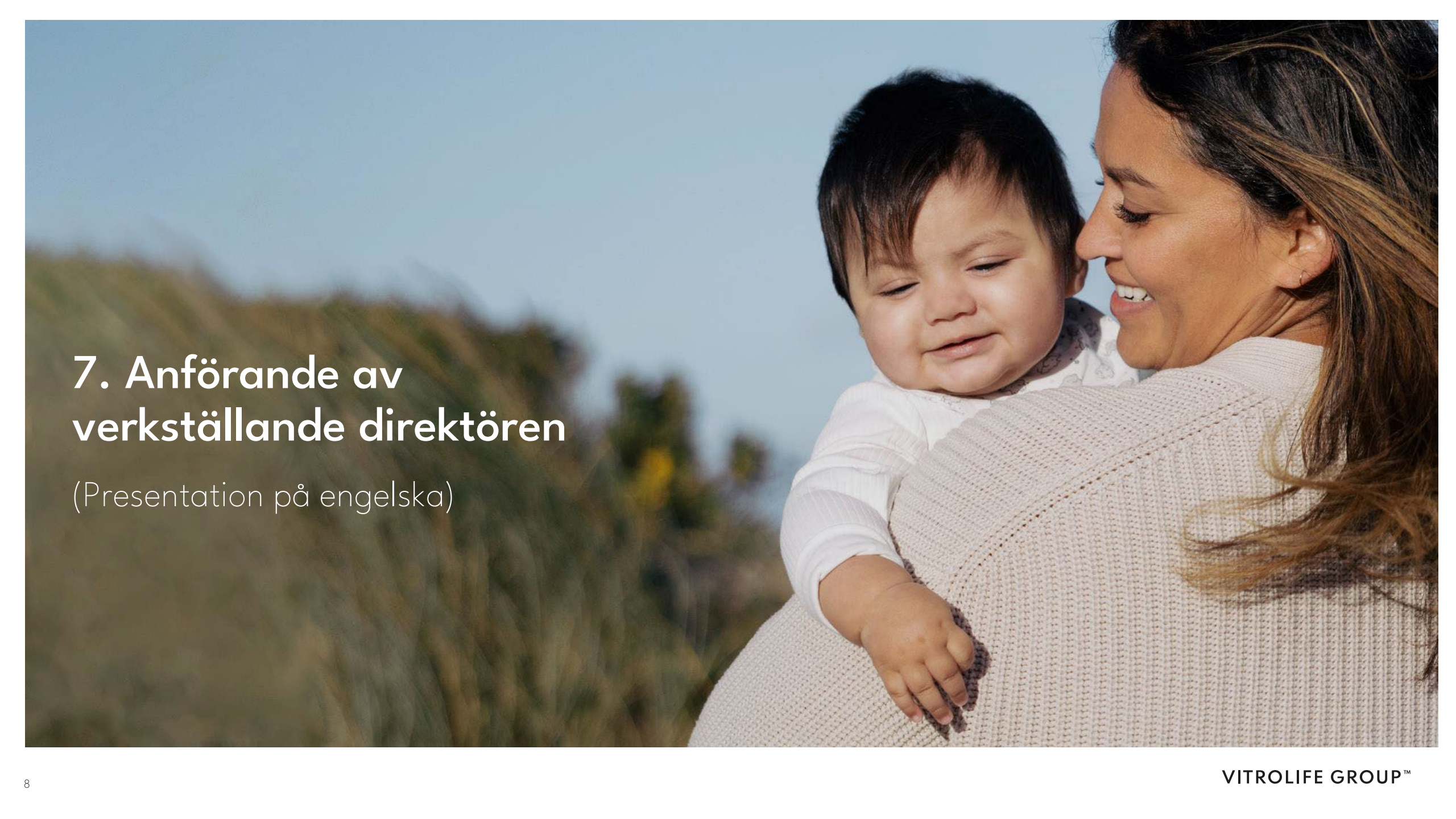


A photograph of a woman with long brown hair, smiling and holding a baby. The baby is wearing a white long-sleeved shirt and has dark hair. They are outdoors, with a blurred background of greenery and a clear blue sky. The woman is wearing a light-colored, textured sweater.

7. Anförande av verkställande direktören

(Presentation på engelska)

Introduction to Bronwyn Brophy

- Appointed CEO of Vitrolife AB on 1st August 2023
- 26 years working in the Medtech and Life Sciences industries
- Former Vice Chair of Medtech Europe serving on the Operations Management Committee
- Passionate about innovation and improved access in healthcare



Johnson & Johnson



Medtronic

ThermoFisher
SCIENTIFIC

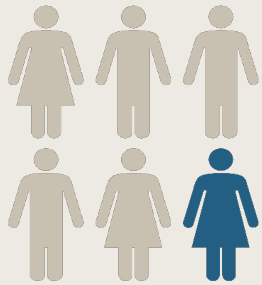
VITROLIFE GROUP™
EXCELLENCE IN REPRODUCTIVE HEALTH

VITROLIFE GROUP™

The IVF Market



Significant market opportunity in reproductive health



1 in 6
people globally is
affected by infertility*



134 M
babies born annually**
< 1% via IVF



Successful
treatment
outcomes
~33% ***

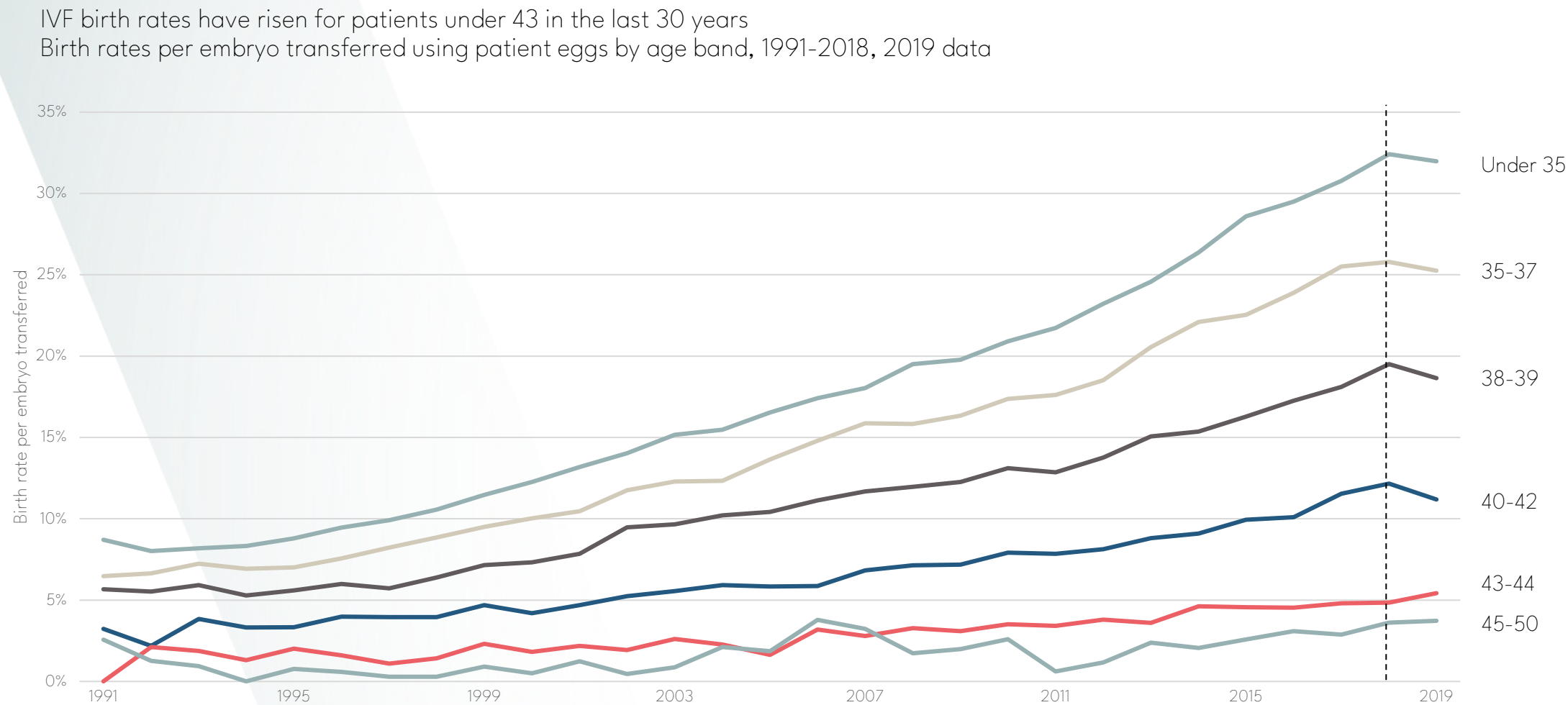


Access and
affordability
constraining
growth

5-7%
estimated cycle
growth

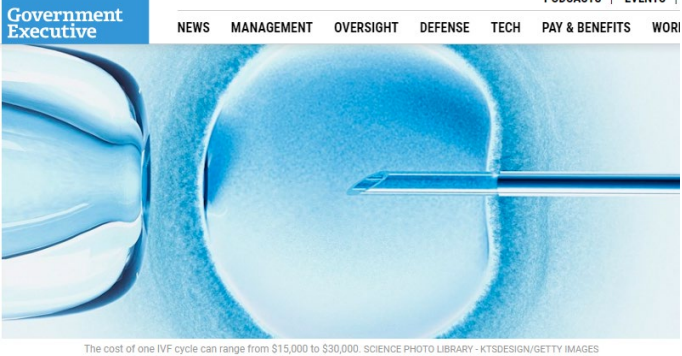
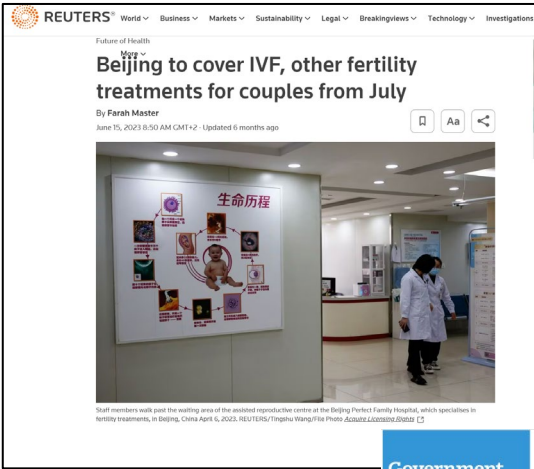
Improvement in treatment outcomes is needed

Less than half of all embryos transferred today, result in pregnancy



Global access and affordability to IVF treatment is improving

Country	2022 IVF treatments	% of total
China	1,045	25%
Japan	511	12%
USA	387	9%
India	176	4%
Russia	149	4%
Spain	143	3%
Other countries	1,746	42%
Global	4,157	100%



Pay & Benefits

Feds Can Expect to See Improved Fertility Coverage from FEHB Plans in 2024

Compared to existing fertility benefits, this is a significant expansion.

MARCH 15, 2023

Key IVF market dynamics – How can we bring value to the ecosystem



Growth in demand



Increase IVF capacity and accessibility



Clinics labour and skills shortage



Automation and digitalisation



Consolidation of clinics



Standardisation and scalability



Regionalisation of standards of care



Diverse portfolio to address differences in standards of care



Patient empowerment



Communication and education

The Vitrolife Group



VITROLIFE GROUP™

EXCELLENCE IN REPRODUCTIVE HEALTH

Mission

Be the **leading global partner** in reproductive health,
striving for better treatment outcomes for patients

Global presence in

125
markets

Employees

~ 1,100

Sales in 2023

3,512MSEK

Integrity

Quality

Innovation

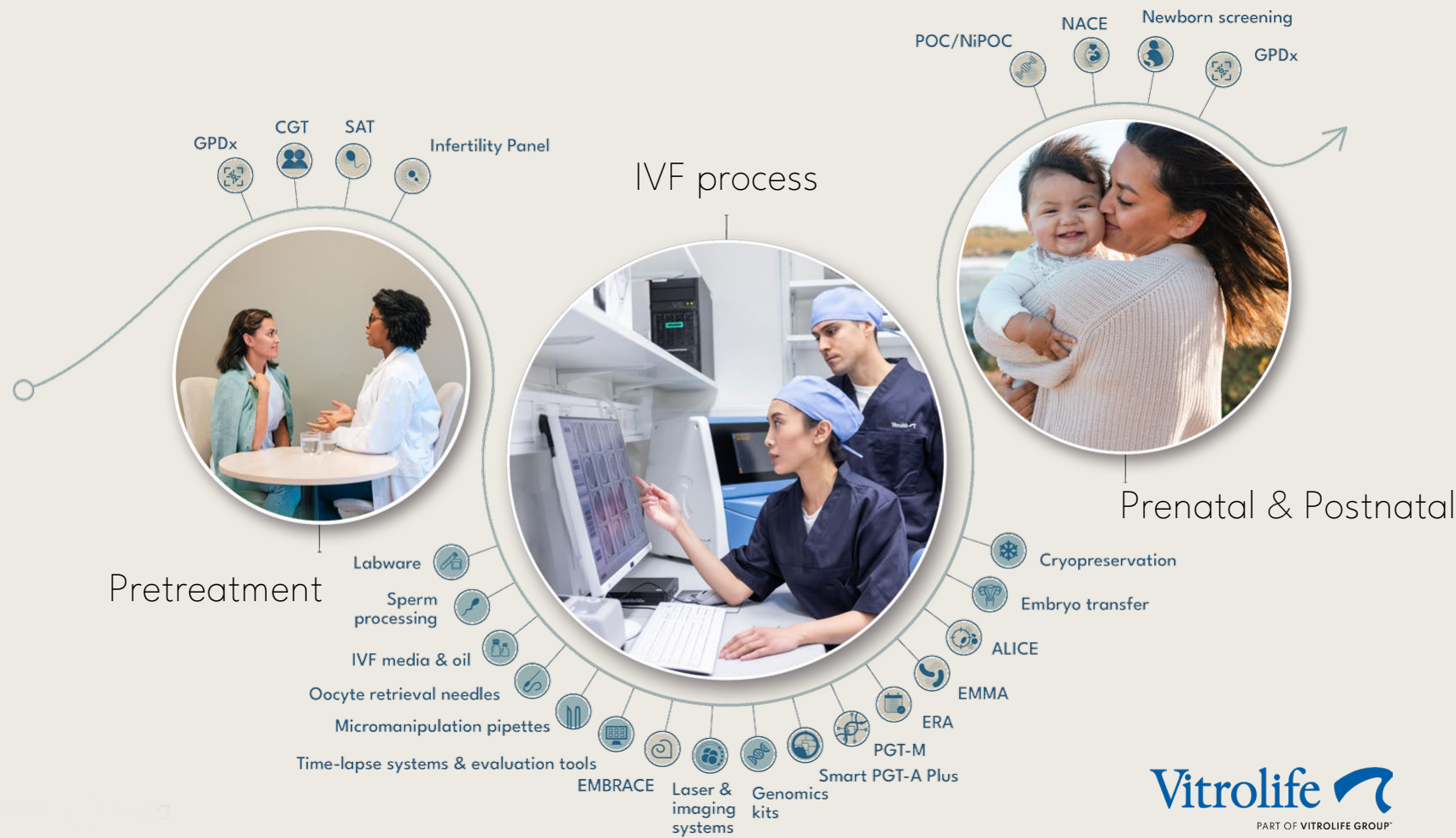
Collaboration

Vitrolife
PART OF VITROLIFE GROUP™

Igenomix®
PART OF VITROLIFE GROUP™

Vision: Enable people to fulfill the dream of having a healthy baby

Portfolio covering every step of the IVF journey combined with best-in-class quality, service and training

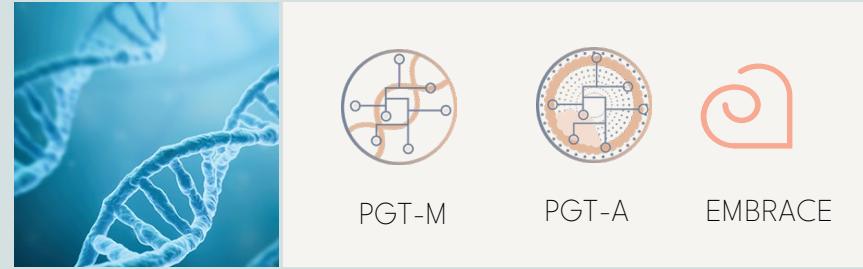


The Vitrolife Group is uniquely positioned to serve different standards of care

Two methods for embryo evaluation



- ① Time-lapse technology-based assessment
EmbryoScope® uses AI-based algorithms to analyse full course of embryo development



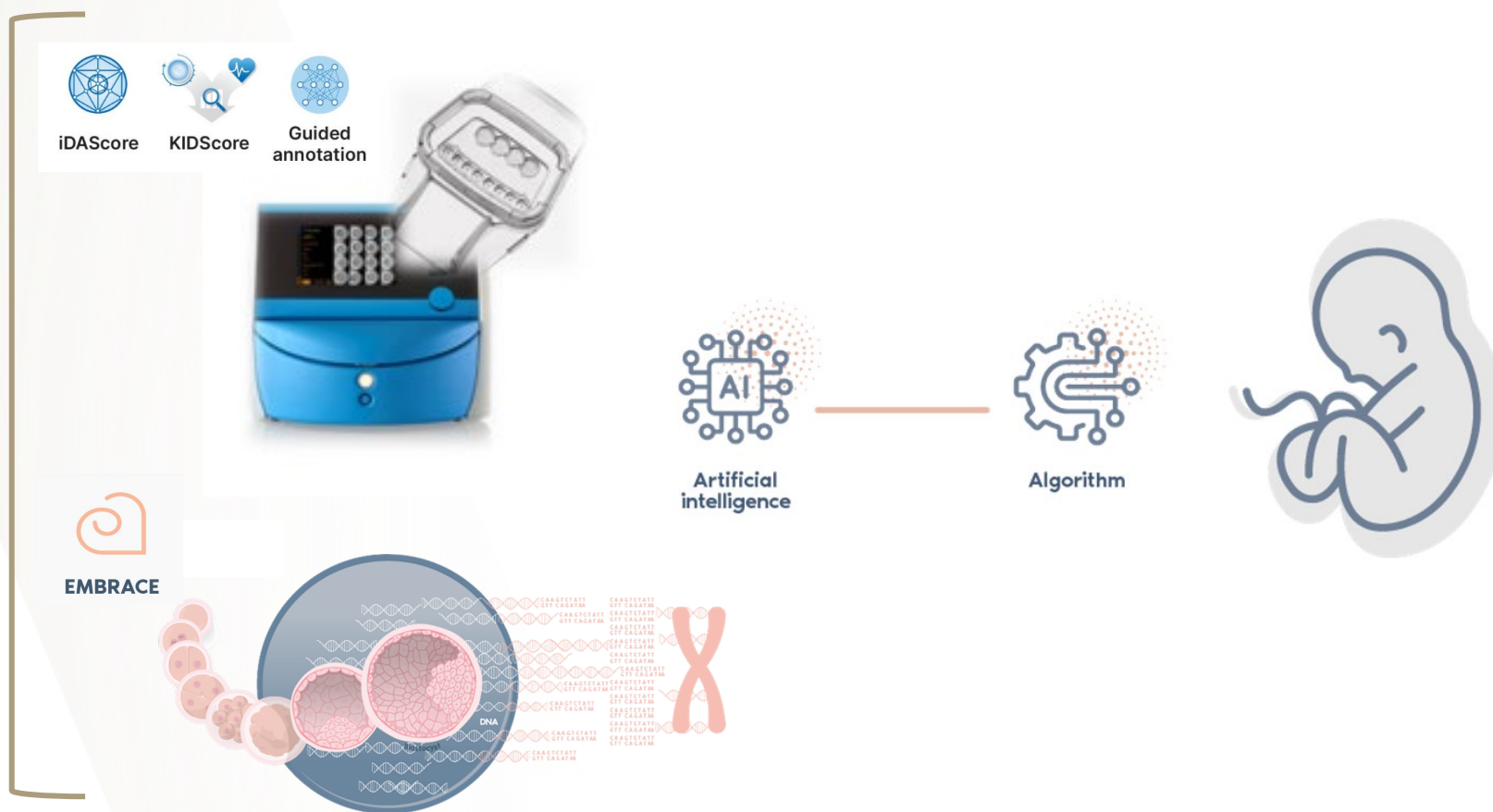
- ② Genetic assessment
Analysis of embryo DNA to determine existence of chromosomal abnormalities or genetic diseases

Next generation platform will combine both methods to:

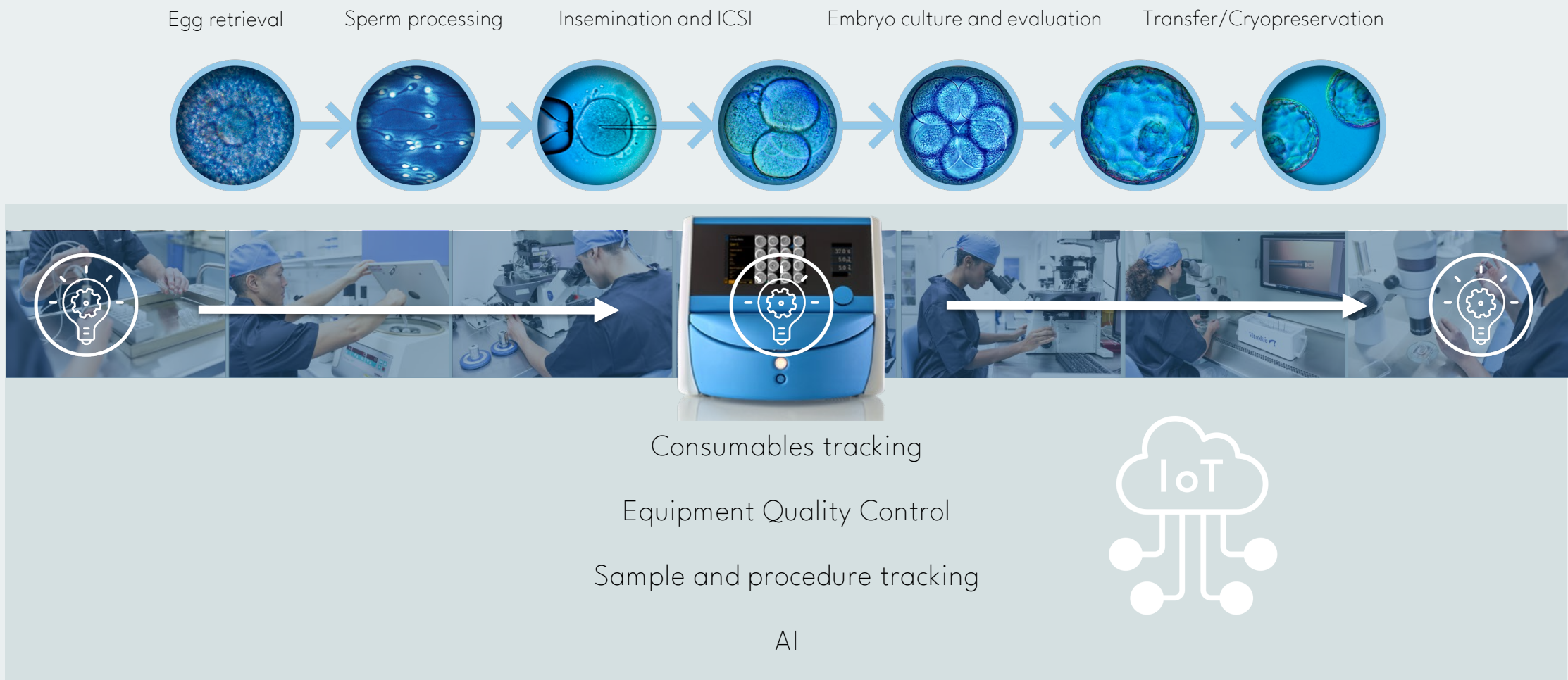
- Streamline workflow and traceability
- Provide advanced embryo evaluation
- Increase consistency and ease of use

Holistic embryo evaluation

Comprehensive embryo evaluation combining EmbryoScope® and EMBRACE



IVF will become more automated and integrated – our platform approach



Corporate Strategy Vitrolife Group

Market
megatrends



Growth
in demand



Labour and
skills shortage



Consolidation



Regionalisation



Patient
empowerment

Our values

Integrity

Quality

Innovation

Collaboration

Vision with a purpose

“Enable people to fulfil the dream of having a healthy baby”

Mission

“Be the leading global partner in reproductive health, striving for better treatment outcomes for patients”

Long-term growth and profit-targets

Annual organic
revenue growth
(in local currencies)

>10%

EBITDA
margin

>33%

Net debt/
EBITDA

<3

1.

Own the platform
connecting products
and services

2.

Innovate to expand
leadership

3.

Accelerate growth
in key markets

4.

Optimise go-to-
market model

5.

Drive operational
excellence

Ensure sustainability in everything we do

VITROLIFE GROUP™

Financial result
Full year / 2023
First quarter /2024



Full year 2023: Continued growth with margin expansions

Sales

3,512 MSEK

(3,234 MSEK) +10% in SEK

Organic growth*

+5%

In local currencies

Gross margin

56.3%

(55.0%)

EBITDA

1,136 MSEK

Margin 32.3% (32.5%)

Operating cash flow

757 MSEK

(636 MSEK)

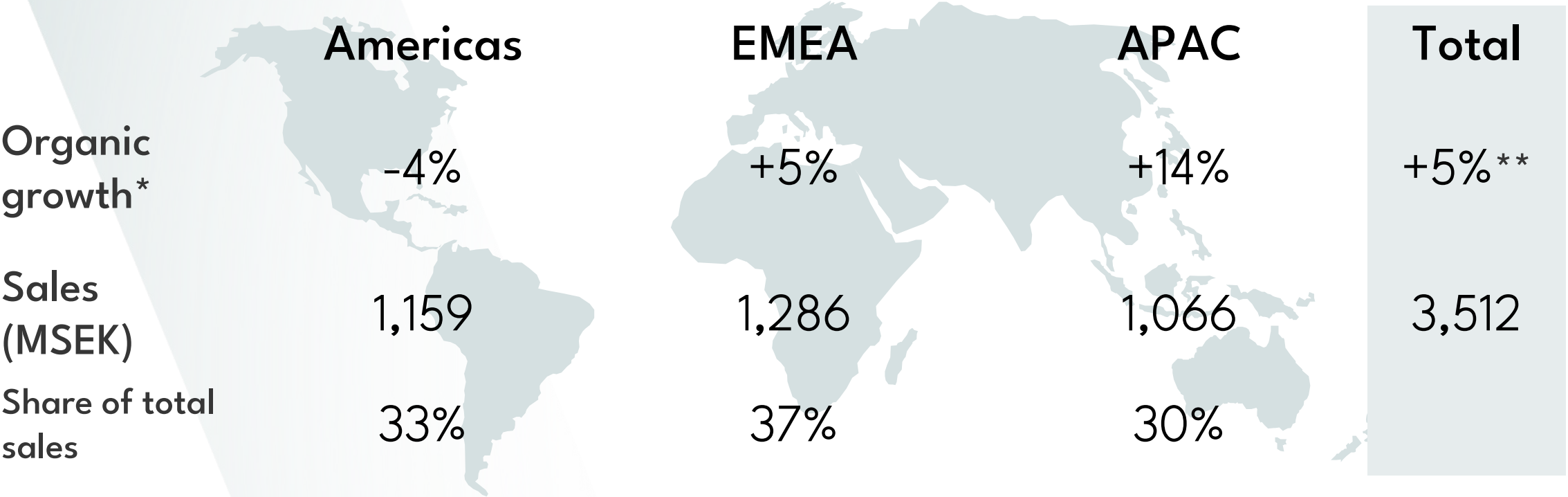
Earnings per share

3.31* SEK

(2.91 SEK)

* Adjusted for impairment of SEK 4,300 million
Organic growth excluding discontinued business (Covid testing and GPDx China)

Sales and growth per geographical segment full year 2023



* Organic growth in local currencies
**Total organic growth excluding discontinued business

Key financials full year 2023

		2023	2022
Sales, MSEK		3,512	3,234
Gross Margin, %		56.3	55.0
EBITDA		1,136	1,050
EBITDA Margin, %		32.3	32.5
Earnings per share, SEK *		3.31	2.91
Operating cash flow, MSEK		757	636
Net Debt / EBITDA rolling 12m		1.0	1.5
<i>Proposed dividend per share</i>		<i>1.00</i>	<i>0.85</i>

Income statement adjusted for non-cash impairment charge in accordance with IFRS of SEK 4,300 million.

- Impacting goodwill attributed to the acquisition of Igenomix in 2021
- Partially caused by inflated goodwill, through appreciation of the share price between signing and closing
- We also increased the discount factor (WACC)

* Excluding impairment

First quarter 2024: Strong growth in APAC and solid margins

Sales

841 MSEK
(854 MSEK) -2% in SEK

Organic growth

0%
In local currencies

Gross margin

57.1%
(56.8%)

EBITDA

272 MSEK
Margin 32.4% (30.6%)

Operating cash flow

198 MSEK
(160 MSEK)

Earnings per share

0.85 SEK
(0.74 SEK)

Corporate Strategy Vitrolife Group

Market
megatrends



Growth
in demand



Labour and
skills shortage



Consolidation



Regionalisation



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market model

5.

Drive operational
excellence

Ensure sustainability in everything we do

VITROLIFE GROUP™

Sustainability strategy: grounded in our values, driven by our mission

Sustainability strategy



Purpose-driven growth



Ethical profitability



Planet accountability



Inclusive engagement

Year 2023 and Q1 2024 highlights

Increase in Customer Net Promoter Score to 55 (+5)

Included in the new OMX Sweden Small Cap 30
ESG Responsible Index

Committed to the Science-Based Targets initiative

New global values

Integrity

Quality

Innovation

Collaboration

Ensure sustainability in everything we do

VITROLIFE GROUP™

Focus for the rest of the year

Priority

Increase share and penetration in the US & China

Increase market share in Consumables

Accelerate penetration and utilisation of Time-Lapse

Accelerate growth of broader genetics portfolio

Drive operational excellence across the company

Progress

- ✓ Senior Vice President North America appointed April 1st
- ✓ Increased direct commercial headcount in China
- ✓ Scaled up manufacturing capabilities to meet increased demand
- Leverage workflow & automation benefits to further build pipeline
- Increase sales on carrier screening (CGT) and non-invasive tests
- **Optimise segmentation and targeting for outsource vs insource**
- Drive increased adoption of all tests OUS
- ✓ Appointed a dedicated program leader to drive the program

Q&A

Thank you!